

City of Pawtucket

CHAPTER

APPROVED

CAPITAL IMPROVEMENT PROGRAM ORDINANCE 2017-2021

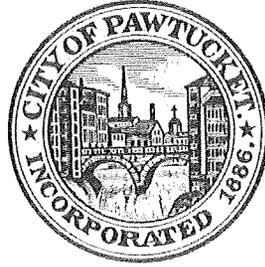
Be it ordained by the City of Pawtucket as follows:

SECTION 1. The Capital Improvement Program of the City of Pawtucket for the fiscal years 2018 to 2021 shall consist of the attached table entitled, "CAPITAL IMPROVEMENT PROGRAM", showing a proposed schedule for the issuance of bonds or for the provision of funds from other sources to carry out the projects contained therein.

SECTION 2. The following is an explanation of terms used in the Capital Improvement Program table:

- (a) Projects are listed by department and title.
- (b) Project number indicates the numbers assigned to each project by the City Planning Commission.
- (c) The years indicated in the column heading shall designate fiscal years beginning on the first day of July and ending on the thirtieth day of June.
- (d) Numerical amounts under column headings shall mean dollars to be disbursed over that fiscal year.

SECTION 3. This ordinance shall take effect July 1, 2017, and all ordinances or part of ordinances in conflict with or inconsistent with the provisions of this ordinance are hereby repealed to the extent necessary to give this ordinance full force and effect.



**CITY OF PAWTUCKET
RHODE ISLAND**

**CAPITAL IMPROVEMENT PROGRAM
2017-2021**

Mayor

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City Planning Commission

Carl Freedman, Chair
Antero Martins
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Monique Renaud, Vice Chair
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Table 1	Recommended Capital Improvement Program
Attachment 1.	Capital Improvement Program Ordinance
Attachment 2.	Capital Budget Ordinance
Attachment 3.	Summary of Bonds Issued, Authorized and Utilized

CAPITAL IMPROVEMENT PROGRAM – 2017-2021

Approved by the Planning Commission: February 16, 2016

Approved by the City Council:

1. INTRODUCTION/OVERVIEW OF REQUESTS

1.1 Introduction

The Capital Improvements Program - 2017-2021 contains the recommendations of the Pawtucket City Planning Commission for the Capital Improvement Program for Fiscal Years (FY) 2018 and 2019. The Capital Improvement Program (as shown in Table 1 at the end of this report) was adopted by the City Planning Commission on January 19, 2016. It was prepared, in accordance with the requirements of Section 2-304 of Article II, Chapter 3 of the City Charter, and was submitted to the Mayor and the Director of Finance for their use in the preparation of the Capital Budget Ordinance and Capital Program Ordinance as required by Section 2-304 of the Pawtucket City Charter.

The recommendations contained in this report were formulated by the Pawtucket City Planning Commission after project requests were solicited from City departments and meetings held to discuss their project requests. The first program year, FY 18 from July 1, 2017 to June 30, 2018, is referred to as the Capital Budget and contains those projects the City Planning Commission believes are needed most immediately by the City. The second program year is FY 19 from July 1, 2018 to June 30, 2019. The City is committed to undertaking all of these projects, provided the voters approve them in November 2016. The remaining three years of the program are a schedule of projects the City anticipates it will need to undertake in the future. There will be no public referendums in the 2015 and 2017. The bond referendum amounts, therefore, address two fiscal years in order to maintain a consistent schedule of bond approvals.

The availability of funding for some projects through the federal Community Development Block Grant Program also had to be considered this year. The City of Pawtucket estimates that it is entitled to receive approximately \$1,804,000 in the next Community Development Program year. For this Capital Improvement Program, no funds will be used from the Community Development Block Grant (CDBG) to finance capital items listed in the program. However, sidewalk and recreation site improvements in eligible areas may apply for CDBG funds.

In November 2014 there were seven general obligation bonds on the ballot. Each bond covered two years of project funding and all of these bonds passed:

Streets and Sidewalks	\$ 1,200,000
Sewer and Sanitation	\$ 300,000
Public Buildings	\$ 2,600,000
Parks and Recreation	\$ 1,200,000
Road and Traffic Control	\$ 500,000
Bridges	\$ 200,000
Road Repaving	\$15,000,000
School Department	\$32,000,000

CAPITAL IMPROVEMENT PROGRAM – 2017-2021

1.2 Departmental Requests

The City of Pawtucket has been working to develop a needs-based list of capital improvements. The School Department and Department of Public Works (DPW) have both commissioned consultant firms to prepare assessments of various City infrastructure: school facilities, public buildings, roadways, and recreation facilities. DPW has plans to contract for services to prepare a study for sidewalks in front of public buildings, and future plans to do a comprehensive assessment of the sewer/stormwater infrastructure. The City works with RIDOT on the assessment and prioritization of its bridges.

Pawtucket School Department

The School Department provided their five-year capital expenditures. These improvements include primarily safety upgrades and ADA accessibility improvements. The total is just over \$24,000,000, which is the Department's request.

Department of Public Works

Streets and Sidewalks

The Department of Public Works commissioned CDR Maguire to prepare a list of City streets in need of repair. The list was prioritized, and the City requested \$15 million in Bond funding in 2014, to address the poorest rated 50% of the roadways listed.

The Department of Public Works has requested \$1,000,000. This money will be used to address a City properties sidewalk rehabilitation initiative, as well as ongoing sidewalk, tree planting, and paving programs.

Sanitary and Storm Drain

The purpose of this bond is to cover maintenance and repairs to sanitary and storm drain lines along with manhole and catch basin repairs. The extensive network of collector sewer lines that serve the individual homes in Pawtucket is the responsibility of the City of Pawtucket. In most cases, these lines are combined lines to transport storm water as well as sewerage. Most of these lines are over 50 years old and catch basins are frequently broken.

The current bond request is for \$1,600,000. There has not been an assessment done for the sanitary and storm drains in Pawtucket, to prioritize repairs. The Engineering Department has requested \$1,600,000.

Road and Traffic Control

DPW has requested \$1,000,000 for installation, replacement and upkeep of traffic control measures and safety devices. The DPW is upgrading to low-energy traffic signals and is also looking to upgrade all street signs.

Bridge Repairs

DPW has requested \$300,000 to conduct bridge repair as documented by the State's deficiency report.

CAPITAL IMPROVEMENT PROGRAM – 2017-2021

Public Building Maintenance

In the fall of 2013, the Director of Public Works commissioned a comprehensive architectural assessment of all City buildings prepared by Symmes Maini & McKee Associates Inc., which identifies and prioritizes the public building improvements necessary. The overall cost is estimated at \$23.2 million (rehabilitation) to \$107.8 million (replacement). In 2014 the Director requested \$2,600,000 based upon the most pressing needs, and the City’s bonding limitations. The current request of \$1,600,000 will allow the City to continue to address the more pressing building maintenance problems.

City Hall Tower

The City of Pawtucket is requesting \$5,000,000 in bonds, to address the City Hall Tower. The Department of Public Works has commission an engineering/architecture study, which has identified the work necessary to repair and improve the Tower.

Recreation and Facility Improvements and Land Acquisition

The DPW commission the *Comprehensive Assessment of City Fields*, in October 2014. This report provided a list of needed recreation facilities and repairs. The current request of \$2,500,000 is based upon the report’s recommendations. One of the major projects that will be completed is the Max Reed Field renovation as a turf field.

2. REQUESTS AND RECOMMENDATIONS

Proposed Bond Description	Request	Recommendation
(PS-01) School Building Improvements	\$24,000,000	\$24,000,000
(PW-01) Reconstruction of Streets/Installation of Concrete Sidewalks and Curbing	\$1,000,000	\$1,000,000
(PW-02) Sanitary and Storm Drains Improvements	\$1,600,000	\$1,600,000
(PW-03) Road and Traffic Controls	\$1,000,000	\$1,000,000
(PW-04) Public Building Repairs	\$1,600,000	\$1,600,000
(PW-05) Bridge Repairs	\$300,000	\$300,000
(PW-06) City Hall Tower Repair	\$5,000,000	\$5,000,000
(PR-01) Recreation Facility	\$2,500,000	\$2,500,000

CAPITAL IMPROVEMENT PROGRAM – 2017-2021

Improvements including, but not limited to, sports fields and land acquisition.		
Total City	\$ 13,000,000	\$ 13,000,000
Total School	\$ 24,000,000	\$ 24,000,000
Total Bond Amount	\$ 37,000,000	\$ 37,000,000

3. THE CAPITAL IMPROVEMENT PROGRAM PROCESS

3.1 Purpose of the Capital Improvements Program

The purpose of a Capital Improvement Program is to provide for the planned expenditure of municipal funds for capital projects. Capital projects are permanent physical improvements with a specific period of use or a major equipment purchase. The Capital Improvement Program is intended to schedule the capital projects, taking into consideration the relative need for the project, the relationship of the project to plans for the development of the City and other municipal projects, and the ability of the City to finance the project at a given time.

The Capital Improvement Program process requires City department heads and other officials to consider the long-range needs of the municipality for capital expenditures and to plan for meeting these needs. It helps to eliminate the element of crisis from the City's bonding program and enables annual borrowing to be limited to an amount that the City can afford.

Capital improvement projects include the purchase of property by the City, major renovations to buildings and facilities, and all projects requiring the issuing of general obligation bonds. In Pawtucket, the Capital Improvement Program covers a five-year period as mandated by the City Charter.

The first year of the Capital Improvement Program, called the Capital Budget Year. The first two years of the Capital Improvement Program are the most important because they proposes a schedule of bond referendum items to be voted on in the current fiscal year, as well as funds to be included in the City's annual operating budget. The other three years are more flexible and provide an estimate of future needs, subject to revision every two years as circumstances dictate.

3.2 Charter Requirements

The City Charter requires the annual preparation of a Capital Improvements Program by the City Planning Commission, to provide a guide for the preparation of the Capital Program Ordinance, which must be adopted annually by the City Council. In recent years, the recommendations of the City Planning Commission have been generally followed; however, projects have occasionally been deleted.

CAPITAL IMPROVEMENT PROGRAM – 2017-2021

Two sections of the City Charter govern the preparation and adoption of a Capital Program. Section 2-304 requires that a Capital Program Ordinance be adopted annually by the City Council. This section includes the following:

(1) "Prior to the passage of the annual operating budget ordinance, the Council shall adopt a Capital Program and a Capital Budget.

(2) The Capital Program shall embrace all physical public improvements and any preliminary studies and surveys relative thereto, the acquisition of property of a permanent nature, and the purchase of equipment for any public improvements when first erected or acquired that are to be financed in whole or in part from bond funds subject to control or appropriation by the Council. It shall show the capital expenditures which are planned for each of the five ensuing years. . . the Council may delete projects from the Capital Program as submitted to it, but it shall not otherwise amend the Capital Program without the approval of the Mayor provided, however, that in all cases it shall first request through the Mayor the recommendations of the City Planning Commission. The Council shall not be bound by such recommendations . . ."

Section 4-1603 requires that a Capital Improvements Program shall be prepared annually by the City Planning Commission and states:

"It shall be the duty of the Commission to prepare and revise annually a program of Capital Improvements for the ensuing five years and it shall submit the same annually to the Mayor and the Director of Finance at such time as the Mayor shall direct, together with its recommendations with the estimates of the cost of such projects to be undertaken in the ensuing fiscal year and in a full five-year period."

3.3 Procedure

The City Planning Commission, with the aid of the Department of Planning and Redevelopment, follows a consistent procedure for each preparation of its recommended Capital Program. First, the Commission formally requests the City departments to submit their project requests for the ensuing five years.

After the forms are completed and returned to the Department of Planning and Redevelopment, meetings are scheduled among the Commission, the department heads, and the Planning and Redevelopment staff to discuss the requests. The Mayor and the Director of Finance attend these meetings when it is possible for them to do so. By discussing project requests at these meetings, the Commission gains a clearer idea of the importance of the various project requests, the availability of state or federal funding, and the problems that are likely to arise in the planning or construction of the project.

The Department of Planning and Redevelopment staff prepares the departmental requests for the Commission's review. The requests are discussed at Commission meetings, and a series of drafts of the Capital Improvement Program are prepared, discussed, and refined. Problems

CAPITAL IMPROVEMENT PROGRAM – 2017-2021

and questions concerning various projects are resolved with department heads. The Department of Planning and Redevelopment staff also discusses the drafts with the Mayor and the Director of Finance.

The Capital Improvement Program cannot be finalized until certain other decisions are made including: annual debt service payments, what bonds are to be issued in the current fiscal year and which projects could be funded through the Community Development Block Grant Program. After these decisions are made, the Capital Improvement Program is finalized and adopted by the City Planning Commission. It is then forwarded to the Mayor and the Director of Finance (usually with a memorandum or interim report rather than with a published report due to time constraints) for their use in preparing the Capital Improvement Program and Capital Budget Ordinance. The Planning Commission's recommendations are also forwarded to the City Engineer, for review in accordance with Section 5-105 of the City Charter, to determine their period of usefulness.

After receiving the Capital Improvements Program, the Mayor and Director of Finance study the recommended program and revise it if they feel modification is necessary. The Mayor then submits a Capital Budget Ordinance and Capital Improvement Program Ordinance to the City Council. The City Council must then adopt a Capital Budget Ordinance and the Capital Improvement Program Ordinance before it adopts the annual Operating Budget, and the City Council can amend the program.

4. METHODS OF FINANCING CAPITAL PROJECTS

The City of Pawtucket uses several sources of revenue to finance capital projects. The Capital Improvement Program identifies funds from general obligation bonds while the City Annual Operating Budget lists projects funded with current revenue, and the Lease/Purchase Program. It also indicates when funds are anticipated from the Community Development Block Grant Program, or other federal or state sources.

4.1 General Obligation Bonds

The primary method of funding capital projects is through general obligation bonds. These bonds are backed by the full faith and credit of the City and are generally issued for a twenty-year period. The City repays principal and interest annually from the City's annual revenue collections. The chief source of this revenue is the property tax.

Bonds are sold on the open market to whichever lending institution offers the lowest net interest rate. According to the Fitch Rating Service, Pawtucket is BBB(+), and Moody's rates Pawtucket as Baa2 Stable. The City is anxious to improve this rating, since municipalities with higher ratings pay lower interest rates on their bonds than other municipalities. In order to help maintain or improve the current rating, this Capital Improvement Program limits bonding to the level that the City's fiscal advisors have recommended.

Several steps must be accomplished before a bond can be sold. The City Council should approve a request supporting any proposed bonds. The bond issue must be authorized by the

CAPITAL IMPROVEMENT PROGRAM – 2017-2021

Rhode Island General Assembly, and after legislative consent is given, the proposed bond must be approved by the voters of Pawtucket at a referendum. Bonds are listed in this Capital Improvement Program in the year in which it is recommended that they be approved by the voters.

Bonding is an acceptable fiscal tool, as long as the practice is not misused or overused. Pawtucket has made a sustained and conscious effort to use the bonding process wisely since adopting of the City Charter in 1953. Since that time, bonds have been issued only for projects necessary for the upgrading of City facilities and for upgrading economic and living conditions in Pawtucket.

4.2 Lease/Purchase Program

Another option the City has utilized is the tax exempt Municipal Lease/Purchase Program. The Lease/Purchase Program permits the City to borrow at tax-exempt rates, and requires approval of the City Council. Projects financed through this method are the replacement of Police cars, Public Works vehicles, Fire trucks and Fire equipment and other large cost equipment items.

4.3 Federal and State Funding

Funding from federal sources provides important assistance in financing capital projects. The most important federal source at the present time is the Community Development Block Grant Program. Under the Community Development Block Grant Program (CDBG), Pawtucket receives an annual grant to undertake a variety of activities. The City's estimates that its annual entitlement will be approximately \$1,804,000 in the next Community Development Program year. The most common use of CDBG funds is site improvements, generally new sidewalks and curbs, recreation area improvements, and affordable housing initiatives.

Other sources of federal funding for capital projects include the National Park Service (NPS) Grants, and Environmental Protection Agency (EPA) Brownfields Cleanup Grants. State funding is also available for open space and recreation facility improvements and public building improvements through the State Recreation grants, allotted by the Department of Environmental Management, or State Historic Preservation Grants, dispersed through the Rhode Island Historic Preservation and Heritage Commission.

TABLE 1.
RECOMMENDED CAPITAL IMPROVEMENT PROGRAM
2017-2021

Project Number		Approved – November 14 Referendum	November 2016 Referendum (FY 18 and 19)			November 2018 Referendum (FY 20 and 21)		
		2015-2017 (FY 16 and 17)	Proposed 2017-2019 (FY 18 and 19)	Capital Budget/ 1 st Program Year 2017-2018 (FY 18)	2nd Program Year 2018-2019 (FY 19)	3rd Program Year 2019-2020 (FY 20)	4 th Program Year	5 th Program Year
	PUBLIC WORKS							
PW-01	Streets & Sidewalks	\$ 1,200,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 700,000	\$ 700,000	\$ 700,000
PW-02	Sanitary & Storm Drain	\$ 300,000	\$ 1,600,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
PW-03	Road & Traffic Control	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 300,000	\$ 300,000	\$ 300,000
PW-04	Public Buildings	\$ 2,600,000	\$ 1,600,000	\$ 800,000	\$ 800,000	\$ 400,000	\$ 400,000	\$ 400,000
PW-05	Bridge Repairs	\$ 200,000	\$ 300,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
	Road Repaving	\$ 15,000,000						
PW-06	City Hall Tower		\$ 5,000,000	\$ 2,500,000	\$ 2,500,000			
	PARKS/ RECREATION							
PR-01	Recreation and Facility Improvements and Land Acquisition	\$ 1,200,000	\$ 2,500,000	\$ 1,250,000	\$ 1,250,000	\$ 700,000	\$ 700,000	\$ 700,000
	SCHOOL DEPARTMENT							
PS-01	Building Improvements							
PS-02	Master Plan Phase I	\$ 32,000,000	\$ 24,000,000	\$ 12,000,000	\$ 12,000,000	\$ 4,250,000	\$ 1,500,000	\$ 1,500,000
Total City		\$ 21,000,000	\$ 13,000,000	\$ 4,000,000	\$ 4,000,000	\$ 2,350,000	\$ 2,350,000	\$ 2,350,000
Total School		\$ 32,000,000	\$ 24,000,000	\$ 12,000,000	\$ 12,000,000	\$ 4,250,000	\$ 1,500,000	\$ 1,500,000
Total		\$ 53,000,000	\$ 37,000,000	\$ 16,000,000	\$ 16,000,000	\$ 6,600,000	\$ 3,850,000	\$ 3,850,000

Attachment 1
Capital Improvement Program Ordinance

Attachment 2
Capital Budget Ordinance

Attachment 3
Summary of Bonds Issued, Authorized and Utilized

City of Pawtucket
Capital Budget
3/31/16

Account Number	Project Description	Amount Authorized	Amount Banned	Amount Bonded	Total Amount Borrowed	Amount Utilized on Borrowings	Amount Left on Borrowings	Remaining Unissued & Authorized
Public Works / Streets & Sidewalks								
413-8050-593-8701	CH34 & 44 PL2010 Construction & Reconstruction of Streets & Sidewalks	1,000,000		1,000,000 11/21/2014	1,000,000	1,000,000	0	0
409-8050-593-8701	CH 168 & 155 PL2012 Construction & Reconstruction of Streets & Sidewalks	1,000,000		1,000,000 11/21/2014	1,000,000	1,000,000	0	0
415-8050-593-8701	CH 137 & 112 PL2014 Construction & Reconstruction of Streets & Sidewalks	1,200,000	300,000 6/17/2015		300,000	136,135	163,865	900,000
496-8050-593-8701	CH 135 & 110 PL2014 Construction, Repair, & Rehabilitation of Streets and Sidewalks	15,000,000		5,000,000 RICWFA	5,000,000	50,000	4,950,000	10,000,000
TOTAL PUBLIC WORKS / STREET & SIDEWALKS		18,200,000	300,000	6,000,000	7,300,000	2,186,135	5,113,865	10,900,000

City of Pawtucket
Capital Budget
3/31/16

<u>Account Number</u>	<u>Project Description</u>	<u>Amount Authorized</u>	<u>Amount Banned</u>	<u>Amount Bonded</u>	<u>Total Amount Borrowed</u>	<u>Amount Utilized on Borrowings</u>	<u>Amount Left on Borrowings</u>	<u>Remaining Unissued & Authorized</u>
Public Works / Sewers & Storm Drains								
456-8030-593-8701	CH 170 & 153 PL2012 Construction & Reconstruction of Sewer & Sanitary System	300,000		300,000 11/21/2014	300,000	285,166	14,834	0
457-8030-593-8701	CH 133 & 113 PL2014 Construction & Reconstruction of Sewer & Sanitation System	300,000			0	0	0	300,000
TOTAL PUBLIC WORKS / SEWER-STORM DRAINS		600,000	0	300,000	300,000	285,166	14,834	300,000

City of Pawtucket
Capital Budget
3/31/16

Account Number	Project Description	Amount Authorized	Amount Banned	Amount Bonded	Total Amount Borrowed	Amount Utilized on Borrowings	Amount Left on Borrowings	Remaining Unissued & Authorized
Public Works / Road & Traffic Control								
474-8060-593-8701	CH 33 & 41 PL2008 Improvement & Replacement of Road & Traffic Control Devices	200,000		200,000 7/1/2009 11/21/2014	200,000	200,000	0	0
473-8060-593-8701	CH 39 & 42 PL2010 Improvement & Replacement of Road & Traffic Control Devices	200,000		200,000 11/21/2014	200,000	200,000	0	0
475-8060-593-8701	CH 169 & 156 PL2012 Improvement & Replacement of Road & Traffic Control Devices	200,000	200,000 6/17/2015		200,000	83,637	116,363	0
471-8060-593-8701	CH 138 & 115 PL2014 Improvement & Replacement of Road & Traffic Control Devices	500,000			0	0	0	500,000
TOTAL PUBLIC WORKS / Road & Traffic Control		1,100,000	200,000	400,000	600,000	483,637	116,363	500,000

City of Pawtucket
Capital Budget
3/31/16

<u>Account Number</u>	<u>Project Description</u>	<u>Amount Authorized</u>	<u>Amount Banned</u>	<u>Amount Bonded</u>	<u>Total Amount Borrowed</u>	<u>Amount Utilized on Borrowings</u>	<u>Amount Left on Borrowings</u>	<u>Remaining Unissued & Authorized</u>
Public Works / Public Buildings								
428-8020-593-8701	CH 167 & 157 PL2012	700,000		700,000	700,000	700,000	0	0
428-7010-593-8701	Renovation & Improvement of			11/21/2014				
428-7510-593-8701	Public Buildings							
428-5070-593-8701								
429-8020-593-8701	CH 205 & 220 PL2014	2,600,000	250,000		250,000	486,133	(236,133)	2,350,000
	Renovation & Improvement of		6/17/2015					
	Public Buildings							
TOTAL PUBLIC WORKS / PUBLIC BUILDINGS		3,300,000	250,000	700,000	950,000	1,186,133	(236,133)	2,350,000

City of Pawtucket
Capital Budget
3/31/16

Account Number	Project Description	Amount Authorized	Amount Banned	Amount Bonded	Total Amount Borrowed	Amount Utilized on Borrowings	Amount Left on Borrowings	Remaining Unissued & Authorized
Public Works / Highways & Bridges								
478-8050-593-8701	CH 35 & 45 PL2008 Reconstruction of Highway Bridges	200,000		200,000 7/1/2009 11/21/2014	200,000	200,000	0	0
479-8050-593-8701	CH 46 & 48 PL2010 Reconstruction of Highway Bridges	200,000		200,000 11/21/2014	200,000	200,000	0	0
477-8050-593-8701	CH 166 & 154 PL2012 Reconstruction of Highway Bridges	200,000	100,000 6/17/2015	100,000 11/21/2014	200,000	200,000	0	0
476-8050-593-8701	CH 136 & 116 PL2014 Reconstruction of Bridges	200,000	50,000 6/17/2015		50,000	49,721	279	150,000
TOTAL PUBLIC WORKS / HIGHWAY & BRIDGES		800,000	150,000	500,000	650,000	649,721	279	150,000
SUBTOTAL		68,537,500	7,200,000	16,637,000	25,437,000	21,344,191	4,092,809	43,100,500
TOTALS WITHOUT RIHEBC SCHOOL BOND		60,537,500	7,200,000	10,137,000	17,437,000	13,997,342	3,439,658	43,100,500

**** RIHEBC is with Bond only not BAN

City of Pawtucket
Capital Budget
3/31/16

Account Number	Project Description	Amount Authorized	Amount Banned	Amount Bonded	Total Amount Borrowed	Amount Utilized on Borrowings	Amount Left on Borrowings	Remaining Unissued & Authorized
Public Works / Parks & Recreation								
430-8070-593-8701	CH 52 & 40 PL2008 Renovation & Reconstruction and Equipping of Public	600,000		600,000 7/1/2009 11/21/2014	600,000	600,000	0	0
431-8070-593-8701	CH37 & 45 PL2010 Renovation & Reconstruction and Equipping of Public Recreation Facilities	600,000		600,000 11/21/2014	600,000	600,000	0	0
432-8070-593-87-01	CH 165 & 158 PL2012 Renovation & Reconstruction and Equipping of Public Recreation Facilities	600,000	300,000 6/17/2015	100,000 11/21/2014	400,000	101,196	298,804	200,000
433-8070-593-87-01	CH 132 & 114 PL2014 Renovation & Reconstruction of Public Recreation Facilities	1,200,000			0		0	1,200,000
TOTAL PUBLIC WORKS / RECREATION		3,000,000	300,000	700,000	1,600,000	1,301,196	298,804	1,400,000

City of Pawtucket
Capital Budget
3/31/16

Account Number	Project Description	Amount Authorized	Amount Banned	Amount Bonded	Total Amount Borrowed	Amount Utilized on Borrowings	Amount Left on Borrowings	Remaining Unissued & Authorized
School Department								
468-05XX-803-8701	CH33 PL1996 Renovation of School Buildings	1,537,500		1,537,000 7/1/1998	1,537,000	1,537,000	0	500
467-05XX-803-8701 RIHEBC	CH 38 & 33 PL2010 Renovation & Equipping of Public School Buildings	3,000,000		3,000,000 11/21/2014	3,000,000	3,000,000	0	0
464-05XX-803-8701 RIHEBC	CH 477 & 428 PL2012 Renovations & Equipping of Public School Buildings	5,000,000	1,500,000 6/17/2015	3,500,000 11/21/2014	5,000,000	4,346,849	653,151	0
463-05XX-803-8701	CH 134 & 111 PL2014 Construction, Renovation, and Equipping of Public School Bldg	32,000,000	4,500,000 6/17/2015		4,500,000	6,368,354	(1,868,354)	27,500,000
***	Public School Buildings							
TOTAL SCHOOL DEPARTMENT		41,537,500	6,000,000	8,037,000	14,037,000	15,252,202	(1,215,202)	27,500,500

TABLE 1.
RECOMMENDED CAPITAL IMPROVEMENT PROGRAM
2017-2021

Project Number		Approved – November 14 Referendum	November 2016 Referendum (FY 18 and 19)			November 2018 Referendum (FY 20 and 21)		
		2015-2017 (FY 16 and 17)	Proposed 2017-2019 (FY 18 and 19)	Capital Budget/ 1 st Program Year 2017-2018 (FY 18)	2nd Program Year 2018-2019 (FY 19)	3rd Program Year 2019-2020 (FY 20)	4 th Program Year	5 th Program Year
	PUBLIC WORKS							
PW-01	Streets & Sidewalks	\$ 1,200,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 700,000	\$ 700,000	\$ 700,000
PW-02	Sanitary & Storm Drain	\$ 300,000	\$ 1,600,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
PW-03	Road & Traffic Control	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 300,000	\$ 300,000	\$ 300,000
PW-04	Public Buildings	\$ 2,600,000	\$ 1,600,000	\$ 800,000	\$ 800,000	\$ 400,000	\$ 400,000	\$ 400,000
PW-05	Bridge Repairs	\$ 200,000	\$ 300,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
	Road Repaving	\$ 15,000,000						
PW-06	City Hall Tower		\$ 5,000,000	\$ 2,500,000	\$ 2,500,000			
	PARKS/ RECREATION							
PR-01	Recreation and Facility Improvements and Land Acquisition	\$ 1,200,000	\$ 2,500,000	\$ 1,250,000	\$ 1,250,000	\$ 700,000	\$ 700,000	\$ 700,000
	SCHOOL DEPARTMENT							
PS-01	Building Improvements							
PS-02	Master Plan Phase I	\$ 32,000,000	\$ 24,000,000	\$ 12,000,000	\$ 12,000,000	\$ 4,250,000	\$ 1,500,000	\$ 1,500,000
Total City		\$ 21,000,000	\$ 13,000,000	\$ 4,000,000	\$ 4,000,000	\$ 2,350,000	\$ 2,350,000	\$ 2,350,000
Total School		\$ 32,000,000	\$ 24,000,000	\$ 12,000,000	\$ 12,000,000	\$ 4,250,000	\$ 1,500,000	\$ 1,500,000
Total		\$ 53,000,000	\$ 37,000,000	\$ 16,000,000	\$ 16,000,000	\$ 6,600,000	\$ 3,850,000	\$ 3,850,000